

SIMPLY EXPLAINED



DEVELOPMENT PROCESS

A Software Crisis



Denver International Airport (DIA) Construction started in 1989 • 53 sq miles • Planned: 1.7 bio USD costs, opening 1993



Code and Fix: Issues

- No process steps no specs, docs, tests...
- No separation of concerns no teamwork
- No way to deal with complexity

Code and Fix





























SIMPLY EXPLAINED



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WATERFALL

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Waterfall Model (1968) • Real projects rarely follow a sequential flow • Hard to state all requirements explicitly • No maintenance or evolution involved • Customer must have patience • Any blunder can be disastrous

Boehm's first law

Errors are most frequent during *requirements* and *design* activities and are the more expensive the later they are removed. This and other laws are found in Endres/Rombach: Handbook of Software and Systems Engineering. Evidence: Several studies before

Problem Cost



Incremental Model



Incremental Model

- Each linear sequence produces a particular "increment" to the software
- First increment typically core product; more features added by later increments
- Allows flexible allocation of resources



Prototypes



Horizontal Prototype



Prototypes



Vertical Prototype

	Top Layer (GUI)
	Bottom Layer

Prototypes

- A horizontal prototype tests a particular layer (typically the GUI) of the system
- A vertical prototype tests a particular functionality across all layers
- Resist pressure to turn a prototype into a final result!



Spiral Model

- System is developed in series of evolutionary releases
- Milestones for each iteration of the spiral
- Process does not end with delivery
- Reflects iterative nature of development





Construction



Transition

Inception

- Software given to end users for beta testing
- Feedback reports defects and changes
- Produce Support information written



Production



Re-Iteration



Unified Process



Unified Process

- Draws on best features of conventional process models
- Emphasizes software architecture and design
 - Integrates with UML modeling techniques (more on this later)

ransition —



If a traditional process is like a battleship, protected against everything that might happen...



an agile process is like a speedboat, being able to change direction very quickly

Agile Alliance

Manifesto for Agile Software Development (2001)

- Individuals and activities over processes and tools.
- Working software over comprehensive documentation.
- Customer collaboration over contract negotiation.
- Responding to change over following a plan..

What is Agile Development?

- Fast development? Hacking? Prototyping? Uncontrolled fun? Programmer heaven?
- Agility = ability to react to changing situations quickly, appropriately, and effectively.
 - notice changes early
 - initiate action promptly
 - create a feasible and effective alternative plan quickly
 - reorient work and resources quickly and effectively



Incremental Model



Ag	ile Proce		
Time Waterfall Test Implement	Iterative	Agile Processes	
Design Analyse		Scope	
		Credits: Prof. Bodik	

Agile vs. Plan-driven

Agile

- Low criticality
- Senior developers
- Requirements change very often
- Small number of developers
- Culture that thrives on chaos

Plan-driven

- High criticality
- Junior developers
- Requirements don't change too often
- Large number of developers
- Culture that demands order

What is an Agile Process?

- Difficult to predict which requirements will persist or change in the future.
- For many types of software, design and development are interleaved.
- Analysis, design, construction, and testing are not as predictable.

So, how to tackle unpredictability?



make the process adaptable ...



Planning



• Each story captures essential behavior

entering all the balance the customer, in any order that avits the customer, check for availability of any point that there is sufficient data, and confirm the booking when it is complete. The only pre-existing objects will be the Crisis where we provide envice.

At any stage during the creation or a Booking I want to be able to create a return-journey Booking. All relevant details will be capied across into the return Booking, with the pick-up and drop-off locations reversed.

I want any Payment Mathod, and Telephon created in a Booking to be associated directly with the Customer, so I can rethem in a future booking. Where there a multiple Payment Methods and Telephone I want the customer to be able to specify which is the preferred one. m within the Customer object, where i Customer, and the preferred Poyment thad and Telephone are copied in omatically.

ant the Customer object to be able to one Locations used by that customer is to give them 'hicknames', with the st frequently used Locations at the p of the list.

I want a City object to hold a list of common locations (e.g. Airports, Theatres

I want to be able to create a new Booking by dropping a Location directly onto another Location, indicating pick-up and dop-off. This should work whether I am doing it from a Customer's list of frequent locations, or a City's list, or both.



Extreme Programming



Extreme Programming



Design

- Design is made on the fly, using the KISS (keep it simple) principle
- Virtually no notation besides *CRC cards* (object sketches) and *spike solutions* (prototypes)

Software Increment

Extreme Programming



Coding

- Each story becomes a *unit test* that serves as specification
- The program is continuously *refactored* to have the design match the stories



Software Increment

Coding



Extreme Programming



Testing



Extreme Programming





Extreme Programming is fast - with multiple deliverables per day!

Spot the Difference



So, aren't agile <u>techniques just</u> <u>"code and fix" in</u> <u>disguise? Why not?</u> (Hint: Think about explicit requirements, and explicit quality assurance)

Scrum



Scrum = iterative and incremental agile software development method for managing software projects and product or application development. In rugby, a <u>scrum</u> refers to the manner of restarting the game after a minor infraction.

Scrum

- An iterative and incremental agile software development method for managing software projects and product or application development.
- Small working teams to maximize communication, minimize overhead and maximize knowledge sharing.
- Adaptable to technical and business changes.
- Yields frequent software increments that can be inspected.

Scrum

- Development work and the people who perform it are partitioned into clean, low coupling partitions.
- Constant testing and documentation is performed.
- Ability to declare project "done" whenever required.



Scrum

- Backlog: A prioritized list project requirements or features that provide business value.
- Sprints: Consists of work units that are required to achieve a defined backlog into a predefined time-box (usually 30 days).
- Scrum Meetings: Short 15 mins. meetings held daily by the scrum team. The Scrum master leads the meeting.
 - Demos: Demonstrate software increment to the customer for evaluation.

Your Sprints



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